



# Hayden Consulting, Inc.

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## Hayden Consulting, Inc.

## Last Month:

- When Do I Need and Attorney
- 2011 and Beyond Economic Recovery

## Important Links:

[Internal Revenue Service](#)

[Indiana Department of Revenue](#)

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**FOR SALE**  
**BUSINESSES**  
**AVAILABLE**

## Small Business Credit

### Or How to maximize the chance of a loan

Companies are beginning to expand, and hire again, somewhat. So, as the economy grows small business borrowing will pick up.

Businesses have held off securing additional capital in the past few years and have been trying to get handle on a clear sense of direction the economy will take. Some businesses are holding off until their balance sheet begins to improve, or when the timing to apply for a loan feels right.

But these suggestions should help a business prepare for how a loan prospect is viewed, and hopefully place the company in a better position to obtain a favorable decision by a lender.

### 1. Fiscally responsibility

Lenders are asking for more documentation, and it's not always clear what they are looking for and why. A cash-flow-to-debt-service ratio of 1.25 - 1 is a normal requirement for a commercial loan (cash flow = 125% of debt service.) This may be the most important indicator of a company's health in the eyes of a lender, so have the numbers in order to be scrutinized. The records could consist of either tax documents or management-prepared financial statements, and possibly both.

Do not assume year-end financials will be enough information to satisfy a banker. Arrive with quarterly and year-to-date income statements and balance sheets, graphs, and P & Ls near the date of the loan application.

Keep in mind lenders are likely to want credit information for a company and also its management. Therefore, clear-up inaccuracies or other irregularities with credit agencies prior to visiting a lender. Regardless of the feeling about credit scoring, bankers look on these numbers as king, so be prepared for the best score possible.

### 2. The Full Story

Financial records don't always show what's important about a business. If anticipating rapid growth or significant changes that may change the original business model, consider preparing a detailed business plan specifically for the lender that will explain why the funds are needed and the intended use. Provide more data rather than less. If the reason for borrowing is to fund equipment purchases, show specifics, and plausible projections of the revenues expected as a result of the investment.

If your company is like many that suffered during the recession but has bounced back, build a case that shows how the about face was made. Highlight operational changes made to expenses or revenue increases. Do not omit indicators that place a business in a bad light. A seasoned lender will know what to look for and assume a missing piece of information is more significant than it actually is.

1. BRAND NAME garage door installation and repair company - Marion County and surrounding counties.
2. "C" store
3. Beauty shop – Fishers
4. LAUNDROMAT – Indy East Side
5. Dry Cleaner

### 3. Tax Strategy

We all want to keep our tax bills as small as possible. But keep in mind there is a connection between paying taxes and a business loan. Make the assumption a lender cannot correlate between tax book accounting, or has the ability to extrapolate one from the other. Make the analysis easy and clear for them. An owner may be doing a disservice to a business if the current tax strategy is to show the business is less profitable than it actually is. Businesses must manage taxes with methods to minimize what is owed, but also show an accurate representation of profitability. If business expenses deducted from a business's income to a significant degree with no explanation, this will affect how a lender perceives a business's viability.

### 4. Know Your Business.

Demonstrate to a lender you have a complete grasp of the day-to-day profitability as well as the business's strategic direction. Put yourself in a strong position for a loan and anticipate the questions that may be asked. Business owner's focus on certain aspects of a business and off-the-cuff knowledge of the company's finances may be poor. So, be prepared to spend time with your CPA to understand the numbers and why these may have changed in time.

### 5. A Loan for the Right Reasons

Over the last couple of years many businesses have had plenty of opportunities to purchase other companies or properties at rock bottom prices. Taking advantage of a bargain may come back to haunt the owner if the acquisition isn't a good strategic fit. So be selective, take stock before submitting a loan application.

Investment in real estate or involvement in ventures outside the core business may leave a company overleveraged and without adequate liquidity. In the end this would make a company weaker rather than stronger.

Don't take out a loan for a purpose other than a direct link to the company. The payment structure should be something a business can accommodate with little or no financial discomfort. Extra debt could make you less attractive to a lender in the event a core part of a business needs credit.

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